

**To:** Mayor and City Council

Alex Meyerhoff, Interim City Manager

**From:** Steve Groom, Finance Department

Kathy Miles, Financial Services

**Date:** April 21, 2020

**Subject:** 2020 1st Quarter Financial Update

This financial update is an unaudited report for the 1st quarter ended March 31, 2020, One quarter, or 25% of the year, intended to inform and assist governance decisions for future planning. In total, city revenues are at 19.1% of budget and expenditures are at 17.7% of budget. The timing of Property Tax Revenue, coming in, and the timing of Capital Fund Expenditures, going out, are always the biggest reason that revenues and expenditures are well below 25% at this point in the year.

Cash position and revenue charts on the following pages provide insight into the monitoring of revenue and the management of expenses. The Quarterly Treasury report, a separate report also available on the City's website, provides further cash and investment analysis.

All invoices are not yet received and complete accrual analysis is done at year-end, not quarterly, so this report is intended as a progress report.

#### General Fund's Performance to Budget

General Fund Revenues in total are at 21.9%; the largest components are:

- Sales Tax is at 8.2%.
- Property Tax is at 23.9%.
- Utility and Franchise Taxes are at 25.4%.

General Fund Expenditures in total are at 20.5%; the largest components are:

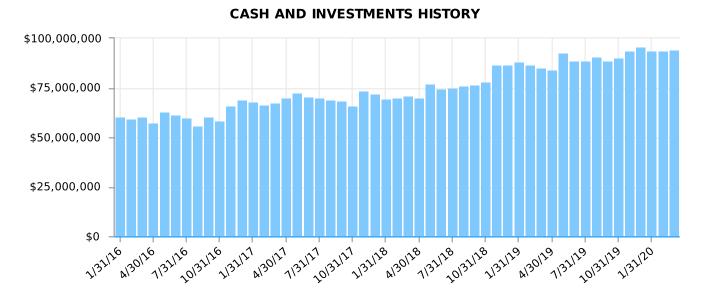
- Police expenditures are at 20.2%.
- Fire Expenditures are at 21.4%.
- Information Technology expenditures are at 23.5%.

#### REVENUE FORECAST

The City Council's current top strategic objective is improving the General Fund's fund balance. To accomplish that goal, the City is monitoring revenues and managing expenses. By managing to budget, the City will stay on track to meet its policy goal by 2023.

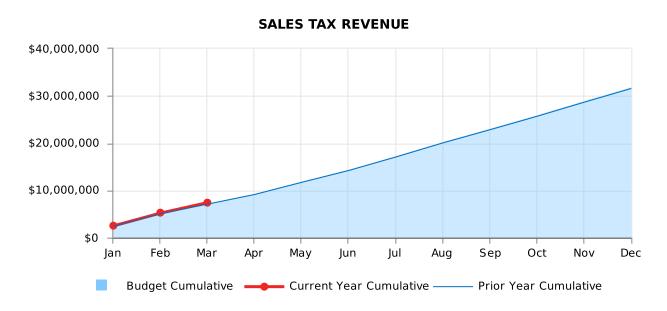
#### Cash & Investments

As a current over-all indicator, the 4-year historic city-wide cash and investments balance trends, inclusive of all funds, shows March at \$94.3 million. Each month is best compared to the same month in previous years to account for seasonality and other annual events.



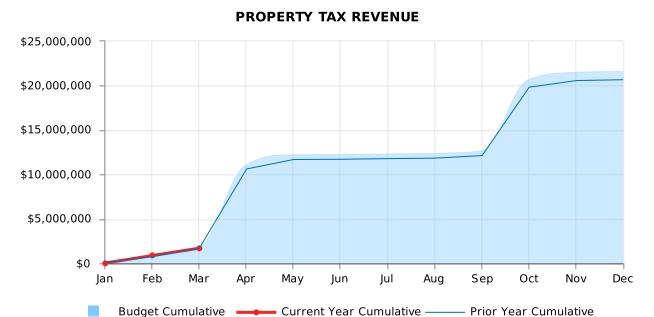
## Sales Tax

This is the largest single funding source for the city. The 1st quarter cumulative \$7.4 million exceeds budget by \$291,000 and exceeds prior year by \$324,000. In coming months we expect to see a material decrease due to the COVID-19 Emergency, however March actual results will not be received until May.



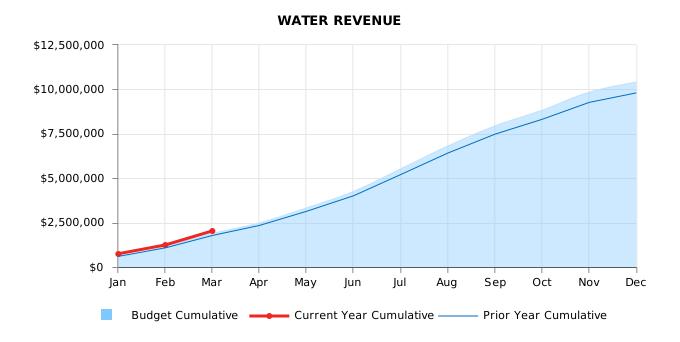
#### **Property Tax**

The 1st quarter cumulative revenue of \$1,716,000 is down \$95,000 below budget and \$17,000 below prior year. The 2020 budget increased by \$3 million due to assessed valuations; preliminary receipts are slightly favorable to budget however the first primary installments are paid in April .



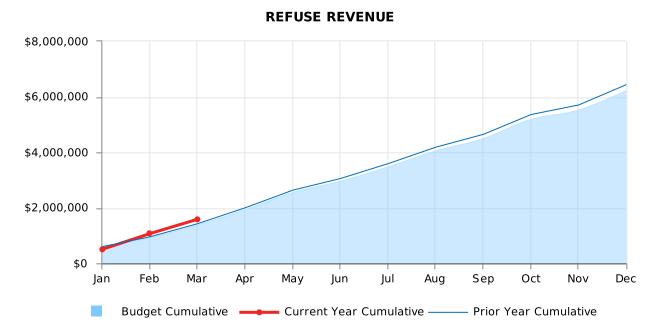
#### Water

The 1st quarter cumulative revenue of \$2.0 million through March is up \$148,000 over budget and \$258,000 over prior year.



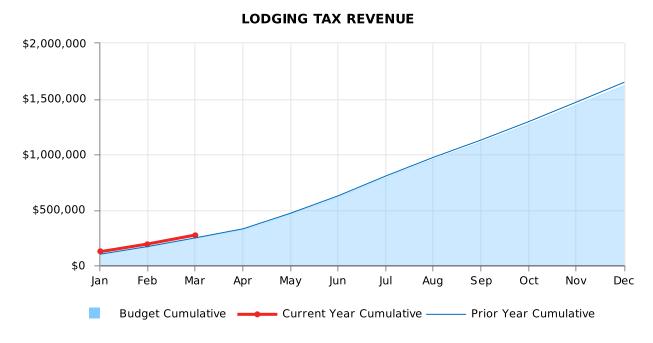
#### Refuse

The 1st quarter cumulative revenue of \$1.6 million is up \$206,000 over budget and \$160,000 over prior year.



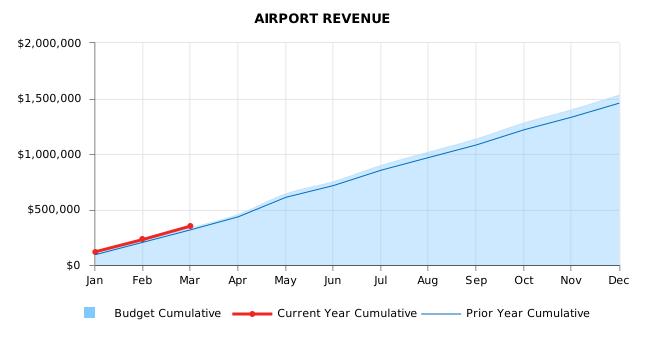
## **Lodging Tax**

The 1st quarter cumulative revenue of \$274,000 is up \$30,000 over budget and up \$26,000 over prior year. In the coming months we expect to see a material decrease due to the COVID-19 Emergency, however March actual results will not be received until May.



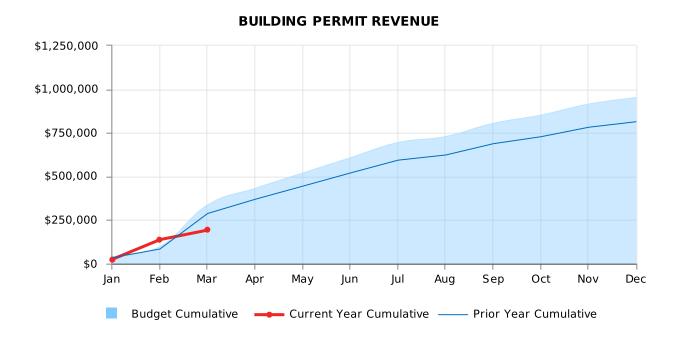
#### Airport

The 1st quarter cumulative revenue of \$351,000 is up \$18,000 over budget and up \$34,000 over prior year. In the coming months we expect to see a material decrease due to the COVID-19 Emergency. This measure includes all airport revenues which include airline landing fees, commercial rents, parking lot revenue, car rental and general aviation.



# **Building Permits**

The 1st quarter cumulative revenue of \$193,000 are down \$144,000 below budget and \$95,000 below prior year, the first indicator of the COVID-19 Emergency's impact.



#### **CHANGE IN FUND BALANCE**

	2020	As of March 31st						
	Beginning	2020	2020	Ending				
	Balance	Actual Rev.	Actual Exp.	Balance				
General Fund	\$ 10,987,514	\$ 15,272,032	\$ 14,251,584	\$ 12,007,962				
Parks and Recreation	661,337	396,768	958,838	99,267				
Street & Traffic Operations	179,146	673,779	1,268,837	(415,912)				
General Government Subtotal	11,827,997	16,342,579	16,479,259	11,691,317				
Other Governmental Operating Funds	5,708,398	2,774,601	2,726,146	5,756,853				
Government Capital Funds	13,884,602	2,069,194	974,045	14,979,751				
Enterprise Operating Funds	16,310,618	13,345,334	11,328,045	18,327,907				
Enterprise Capital Funds	33,661,825	549,529	1,255,538	32,955,816				
Internal Service Funds	2,920,735	1,220,216	2,030,715	2,110,236				
Employee Benefit Reserve	1,720,117	3,605,217	4,073,631	1,251,703				
Risk Management Reserves	2,737,608	1,268,594	2,073,472	1,932,730				
Debt Service & Agency Funds	3,954,278	1,152,815	271,170	4,835,923				
Total	\$ 92,726,178	\$ 42,328,079	\$ 41,212,021	\$ 93,842,236				

This table shows fund balances by fund at this point in time, however due to seasonal fluctuations such as Property Tax revenues that come in twice a year, and dept payments made periodically, as well as other seasonal factors, this is intended to provide transparency and accountability but it not a reliable measure of predicted year-end.

## **REVENUE COMPARISON**

(Budget vs. Actual)

	2019				
			Annual		
	Actual	%	Amended	Actual	%
	as of 3/31	Rec'd	Budget	as of 3/31	Rec'd
General	\$ 14,881,563	22.1 %	\$ 69,882,924	\$ 15,272,032	21.9 %
Parks and Recreation	666,705	12.7 %	5,531,468	396,768	7.2 %
Street & Traffic Operations	657,840	11.4 %	8,661,450	673,779	7.8 %
General Government Subtotal	16,206,108	20.6 %	84,075,842	16,342,579	19.4 %
Other Government Operating Funds	2,233,170	13.2 %	14,118,887	2,774,601	19.7 %
Government Capital Funds	1,429,762	3.4 %	13,616,426	2,069,194	15.2 %
Enterprise Operating Funds	12,185,659	20.1 %	61,170,191	13,345,334	21.8 %
Enterprise Capital Funds	1,771,413	8.9 %	13,009,100	549,529	4.2 %
Internal Service Funds	1,192,764	19.3 %	6,122,344	1,220,216	19.9 %
Employee Benefit Reserves	3,884,392	23.7 %	16,480,664	3,605,217	21.9 %
Risk Management Reserve	1,057,824	24.3 %	5,037,870	1,268,594	25.2 %
Debt Service & Agency Funds	1,264,549	16.8 %	7,809,554	1,152,815	14.8 %
Total	\$ 41,225,641	16.3 %	\$ 221,440,878	\$ 42,328,079	19.1 %

## **EXPENDITURE COMPARISON**

(Budget vs. Actual)

	2019				
			Annual		
	Actual	%	Amended	Actual	%
	as of 3/31	Exp'd	Budget	as of 3/31	Exp'd
General	\$ 15,577,762	22.9 %	\$ 69,519,996	\$ 14,251,584	20.5 %
Parks and Recreation	884,459	17.0 %	5,531,468	958,838	17.3 %
Street & Traffic Operations	1,610,845	21.0 %	8,661,450	1,268,837	14.6 %
General Government Subtotal	18,073,066	22.4 %	83,712,914	16,479,259	19.7 %
Other Government Operating Funds	3,654,381	21.4 %	13,848,344	2,726,146	19.7 %
Government Capital Funds	1,629,364	3.6 %	12,250,748	974,045	8.0 %
<b>Enterprise Operating Funds</b>	12,302,386	19.8 %	62,433,441	11,328,045	18.1 %
Enterprise Capital Funds	1,239,017	4.5 %	25,268,221	1,255,538	5.0 %
Internal Service Funds	1,072,810	11.1 %	6,453,798	2,030,715	31.5 %
Employee Benefit Reserves	3,341,442	20.7 %	16,360,119	4,073,631	24.9 %
Risk Management Reserve	2,182,790	50.7 %	5,042,916	2,073,472	41.1 %
Debt Service & Agency Funds	273,624	3.6 %	7,802,697	271,170	3.5 %
Total	\$ 43,768,880	16.2 %	\$ 233,173,198	\$ 41,212,021	17.7 %

#### **GENERAL GOVERNMENT REVENUES**

				2020	
	Rev	enues as of Mar	rch 31	Amended	Percent
General Fund	2018	2019	2020	Budget	Rec'd
Property Tax	\$ 1,124,576	\$ 958,095	\$ 868,036	\$ 10,606,500	8.2 %
General Sales Tax	4,324,326	4,305,744	4,540,129	18,552,000	24.5 %
Crim. Justice Sales Tax	891,971	864,547	886,372	3,704,701	23.9 %
Utility & Franchise Taxes	4,531,031	4,561,033	4,859,046	19,141,920	25.4 %
Other Taxes	263,485	260,909	259,357	1,080,000	24.0 %
Licenses and Permits	707,968	774,842	693,790	1,905,970	36.4 %
Intergov't Revenues	1,021,831	843,945	975,432	3,858,942	25.3 %
Charges for Services	2,015,805	1,812,328	1,818,420	7,714,341	23.6 %
Fines and Forfeitures	457,121	429,505	351,851	1,812,000	19.4 %
Other Revenue	133,307	70,615	19,600	1,506,550	1.3 %
<b>Total General Fund</b>	15,471,421	14,881,563	15,272,033	69,882,924	21.9 %
Parks & Recreation					
Property Tax	227,453	195,506	213,089	2,826,147	7.5 %
Intergov't Revenues	17,630	11,539	28,819	69,330	41.6 %
Charges for Services	218,056	148,935	141,029	975,250	14.5 %
Other Revenue	360,396	310,725	13,832	1,660,740	0.8 %
Total Parks & Recreation	823,535	666,705	396,769	5,531,467	7.2 %
Streets					
Property Tax	253,149	238,374	302,826	4,016,314	7.5 %
Intergov't Revenues	373,772	362,215	359,160	1,513,000	23.7 %
Charges for Services	1,650	7,766	850	676,636	0.1 %
Other Revenue	3,695	49,484	10,942	2,455,500	0.4 %
<b>Total Streets</b>	632,266	657,839	673,778	8,661,450	7.8 %
<b>Total General Government</b>	\$ 16,927,222	\$ 16,206,107	\$ 16,342,580	\$ 84,075,841	19.4 %

## **GENERAL GOVERNMENT EXPENDITURES**

						2020	
	 Expen	dit	ures as of Ma	arch	31	Amended	Percent
	 2018		2019		2020	Budget	Exp'd
Police	\$ 6,348,872	\$	6,633,407	\$	6,211,415	\$ 30,737,805	20.2 %
Fire	3,284,915		3,572,082		3,310,567	15,482,039	21.4 %
Information Technology	952,896		915,238		975,309	4,146,602	23.5 %
Code Administration	442,956		414,471		413,649	1,986,531	20.8 %
Legal	388,030		428,992		467,710	1,980,706	23.6 %
Finance	377,936		391,959		419,509	1,906,304	22.0 %
Interfund Distributions	1,119,696		713,867		_	1,879,760	— %
Municipal Court	363,584		370,439		364,729	1,783,999	20.4 %
Firemen's Relief/Pension	344,077		406,789		367,288	1,176,376	31.2 %
Indigent Defense	164,731		172,351		268,579	1,050,000	25.6 %
Police Pension	236,308		241,656		242,010	867,197	27.9 %
Engineering	169,247		188,854		156,681	797,206	19.7 %
City Clerk/Records	105,595		101,707		117,901	779,047	15.1 %
Human Resources	170,136		189,483		181,709	770,739	23.6 %
Planning	155,313		157,953		185,936	823,262	22.6 %
Purchasing	144,361		149,158		113,095	686,784	16.5 %
City Hall Facility	165,903		129,567		131,402	604,700	21.7 %
City Management	103,298		119,093		104,264	572,936	18.2 %
Clean City Program	_		_		170	385,288	— %
Parking	37,210		42,775		37,831	280,187	13.5 %
City Council	122,010		105,870		103,512	275,790	37.5 %
Economic Development	101,177		86,054		52,956	252,548	21.0 %
Intergovernmental	31,483		47,088		25,361	162,689	15.6 %
Contingency	_		_		_	160,000	n/a
Total General Fund	15,329,734		15,578,853		14,251,583	69,548,495	20.5 %
Parks & Recreation Fund	995,852		884,459		958,838	5,531,468	17.3 %
Street & Traffic Ops.	645,147		1,610,845		1,268,837	 8,661,450	14.6 %
Total General Government	\$ 16,970,733	\$	18,074,157	\$	16,479,258	\$ 83,741,413	19.7 %

# OTHER GOVERNMENT OPERATING FUNDS

		2020		As of March 31th					
	I	Beginning		2020		2020		Ending	
Fund		Balance	Actual Rev.		Actual Exp.			Balance	
Economic Development	\$	54,454	\$	27,161	\$	9,040	\$	72,575	
Neighborhood Development		703,369		477,680		148,891		1,032,158	
Community Relations		799,493		164,396		137,008		826,881	
Cemetery		149,216		33,815		80,322		102,709	
Emergency Services		78,401		136,911		304,895		(89,583)	
Public Safety Communication								_	
Police Grants		1,199,193		65,273		89,595		1,174,871	
PBIA (Park/Bus Improvement Area)		57,284		49,050		4,460		101,874	
Trolley		45,791		1,275		358		46,708	
Front Street Bus Improvement Area		3,546		600		3,315		831	
Convention Center (Tourist Promo)		287,722		250,428		383,090		155,060	
Capitol Theatre		34,275		121,002		115,024		40,253	
PFD - Convention Center		1,043,475		254,831		216,576		1,081,730	
Tourism Promotion Area		80,263		115,071		80,004		115,330	
PFD - Capitol Theatre		266,291		193,053		178,564		280,780	
<b>Total Other Gov't Operating Funds</b>	\$	4,802,773	\$	1,890,546	\$	1,751,142	\$	4,942,177	

# **GOVERNMENTAL CAPITAL FUNDS**

		2020	As of March 31th						
	1	Beginning		2020		2020	Ending		
Fund		Balance	A	ctual Rev.	A	Actual Exp.	Balance		
Arterial Street	\$	2,251,360	\$	1,140,616	\$	446,195	\$	2,945,781	
Central Bus District Capital		61,038		7,324		_		68,362	
Capitol Theatre Construction		201,017		15,000		_		216,017	
Yakima Redevelopment Area		1,566,930		_		46,175		1,520,755	
Parks & Recreation Capital		395,207		108,348		108,812		394,743	
Fire Capital		504,061		15,043		20,621		498,483	
Law and Justice Capital		729,782		125,093		101,047		753,828	
Public Works Trust Construction		3,120,163		240,448		43,937		3,316,674	
REET 2 Capital		1,601,740		240,448		_		1,842,188	
Street Capital		2,178,084		21,743		4,299		2,195,528	
Convention Center Cap Improvement		713,946		155,131		202,959		666,118	
Reserve for Capital Improvement		561,273						561,273	
Total Gov't Capital Funds	\$	13,884,601	\$	2,069,194	\$	974,045	\$	14,979,750	

# **ENTERPRISE OPERATING FUNDS**

		2020	As of March 31th							
	]	Beginning		2020		2020		Ending		
Fund		Balance	Actual Rev.		Actual Exp.			Balance		
Airport Operating	\$	227,055	\$	351,088	\$	417,621	\$	160,522		
Stormwater Operating		1,418,779		544,795		513,394		1,450,180		
Transit Operating		5,269,065		1,815,303		1,825,907		5,258,461		
Refuse		2,239,915		1,823,127		1,663,434		2,399,608		
Wastewater Operating		4,596,230		5,826,598		3,946,749		6,476,079		
Water Operating		2,220,102		2,226,908		1,952,364		2,494,646		
Irrigation		721,032		533,951		658,586		596,397		
Utility Services		(381,561)		223,563		349,989		(507,987)		
<b>Total Enterprise Operating Funds</b>	\$	16,310,617	\$	13,345,333	\$	11,328,044	\$	18,327,906		

## **ENTERPRISE CAPITAL FUNDS**

		2020	As of March 31th						
	]	Beginning		2020		2020		Ending	
Fund		Balance		Actual Rev.		Actual Exp.		Balance	
Airport Capital	\$	(765,650)	\$	82,018	\$	62,594	\$	(746,226)	
Stormwater Capital		4,076,681		_		681,588		3,395,093	
Transit Capital		5,669,427		2,017		_		5,671,444	
Wastewater Facilities Capital		4,034,146		12,771		112,115		3,934,802	
Wastewater Construction Capital		8,181,012		_		99,041		8,081,971	
Wastewater Capital		4,567,644		_		26,720		4,540,924	
Water Capital		3,224,551		_		113,426		3,111,125	
Irrigation Capital		4,674,015		452,722		160,055		4,966,682	
<b>Total Enterprise Capital Funds</b>	\$	33,661,826	\$	549,528	\$	1,255,539	\$	32,955,815	

# **INTERNAL SERVICE FUNDS**

		2020	As of March 31th					
	Beginning			2020		2020		Ending
Fund	Balance		Actual Rev.		Actual Exp.			Balance
Equipment Rental	\$	1,575,109	\$	856,347	\$	1,692,575	\$	738,881
Environmental		625,645		37,093		34,089		628,649
Public Works Administration		719,981		326,776		304,050		742,707
<b>Total Enterprise Operating Funds</b>	\$	2,920,735	\$	1,220,216	\$	2,030,714	\$	2,110,237

# EMPLOYEE BENEFIT RESERVES

		2020	As of March 31th							
	E	Beginning		2020	2020			Ending		
Fund		Balance		Actual Rev.		ctual Exp.		Balance		
Unemployment Comp Reserve	\$	258,419	\$	52,972	\$	20,566	\$	290,825		
Employees Health Ben Reserve		667,119		3,127,829		3,791,548		3,400		
Worker's Comp Reserve		750,120		424,417		251,797		922,740		
Wellness/EAP		44,459				9,719		34,740		
<b>Total Employee Benefit Reserve</b>	\$	1,720,117	\$	3,605,218	\$	4,073,630	\$	1,251,705		

## RISK MANAGEMENT RESERVE

		2020	As of March 31th						
	E	Beginning	g 2020			2020	Ending		
Fund		Balance		Actual Rev.		ctual Exp.		Balance	
Risk Management Reserve	\$	2,737,608	\$	1,268,594	\$	2,073,472	\$	1,932,730	

## **DEBT SERVICE & AGENCY FUNDS**

		2020	As of March 31th					
	Beginning		2020		2020		Ending	
Fund	Balance		Actual Rev.		Actual Exp.		Balance	
GO Bond Redemption								
2002 GO Convention Center	\$	162,617	\$	244,000	\$	_	\$	406,617
2005 GO Various Bonds		11,939		176,736		_		188,675
1996 GO LTD - Convention Center		75,485		81,479		_		156,964
LID Debt Service Control				(7,926)				(7,926)
Total GO Bond Redemption	\$	250,041	\$	502,215	\$		\$	744,330
Water/Sewer Revenue Bond Redemptio	n							
WW Rev Bond & 2008 Debt Service		278,351		_		(18,790)		297,141
Irrigation Bond Debt Service		127,407		_		26,460		100,947
WW Rev Bond Rsv & 2012 Debt Svc		2,582,390		_		(28,200)		2,610,590
Total W/S Rev Bond Redemption	\$	2,988,148	\$		\$	(20,530)	\$	3,008,678
Agency Funds								
Yakcorps		_		656,276		291,699		364,577
Cemetery Trust		716,090		2,251				718,341
<b>Total Agency Funds</b>	\$	716,090	\$	658,527	\$	291,699		1,082,918